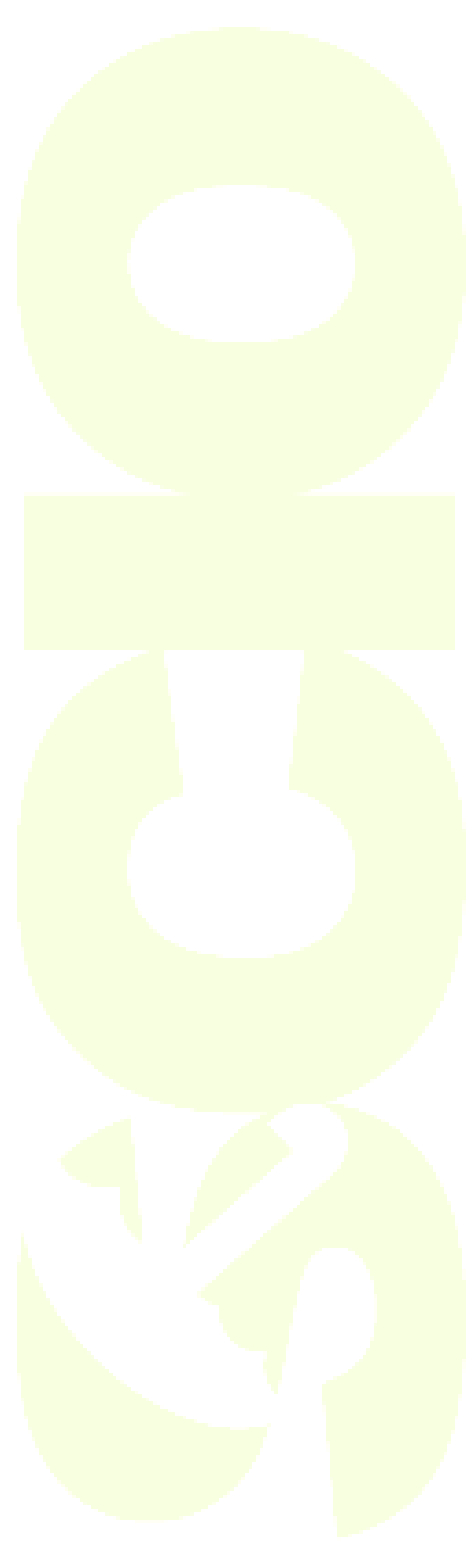


Staffordshire and Stoke on Trent Consortium of Infrastructure Organisations

Annual Review 2007-08





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Background

SCIO is made up of 15 voluntary sector infrastructure organizations that operate across the entire geographic area of Staffordshire and Stoke-on-Trent. The key feature of a voluntary or third sector, infrastructure organization is that its core purpose is to develop the capacity of other organizations. This means that its services are mainly focused on other organizations rather than to the public directly.

The consortium was created in 2004 and was established as the mechanism to deliver the government's ChangeUp agenda which would see front line voluntary organizations delivering public services on a broad scale by 2014. The consortium has met many challenges on its journey to date and published its shared Vision and Development Plan with stakeholders in June 2006. This Plan attracted a number of investors including Staffordshire County Council who agreed a service level agreement with SCIO for the period 2007-10. In addition to front line service delivery across the sub-region SCIO's Vision and Development Plan set out a number of requirements to enable it to reach the highest standards of organizational governance.

During the year SCIO has developed a performance management framework, agreed its governance structure and, for the first time, delivered against a contract for services on a collaborative basis with each partner held to account for their individual performance. Critically, SCIO has outlined its vision within the sub-region until 2014 and detailed its interim path in a business plan to 2011.

Change Up

In 2004 the Home Office launched the national ChangeUp policy to achieve the stated aim of enabling the third sector to be in a position to compete to provide public services by 2014. It recognized that there were many barriers to achieving this aim and launched two initiatives in order to achieve this a step change was required in the way front line organizations were supported.

Consortia like SCIO were set up nationwide as the delivery mechanism for the capacity building of front line groups. The broad aim for all consortia is to equip the Third Sector to play a key role in the delivery of high quality public services. The non-departmental government body Capacity Builders has the lead responsibility for the development of consortia and has been able to provide limited investment to facilitate the modernisation of infrastructure services at both sub and regional level.

Futurebuilders was set up in 2004 to provide grants and loans to third sector organizations to enable them to win public service contracts.

The formal launch of SCIO took place at a conference in June 2007 attracting over 200 front line organizations. The conference provided an opportunity to explain SCIO's aims and the key work themes that had been put in place to deliver them.

The Aims of the SCIO Consortium

Our overall aim is to create an effective and influential third sector in Staffordshire and Stoke on Trent.

We want all third sector organisations to be able to access high quality support that meets their needs, when they need it.

By improving support, we will strengthen the sector, increasing its ability to create a better quality of life for individuals and communities across Staffordshire and Stoke on Trent.

SCIO Aims to:

- Improve the quality and effectiveness of support for third sector organisations.
- Strengthen the voice of the third sector in Staffordshire and Stoke on Trent.
- Demonstrate the role, value and potential of the sector and advocate for its more effective involvement in partnership working.
- Actively involve third sector organisations in articulating their needs and aspirations and in measuring the effectiveness of the support they receive.
- Seek to ensure equal access and appropriate support to meet the specific needs of all third sector organisations.
- Engage constructively with public bodies to enhance the sector's role in developing and delivering public services.

Core Work Themes of SCIO

Information Management

This is a critical theme that underpins the work of the whole consortium. The key objectives of this workstream are to: understand the needs of front line groups; provide holistic services across the sub-region; improve customer service and; to provide the evidence base of third sector needs and the impact of SCIO's service delivery.

The jewel in SCIO's information management crown is the Communities Together Web Portal www.communitiestogether.org.uk that hosts an on-line directory of over four thousand third sector organizations. The portal provides a central case recording system that allows information sharing across organization boundaries and a platform for SCIO to publish its State of the Sector report based on profiling data supplied by the sector.

Staffordshire 3rd Sector Network (S3SN)

This Network provides the formal link between front line organizations and the Local Area Agreement (LAA). Though its remit is broader than the LAA it is a critical relationship that has been developed through the LAA Third Sector Capacity Building and Engagement Flagship and the appointment of strategic policy leads who participate within the County Theme groups and at the Executive and Strategic Boards of the LAA.

Capacity Building Approaches

The core business of third sector infrastructure is to provide services that help develop the capacity of front line groups to meet their objectives and the needs of their service users. Though the type of support required can be varied both in terms of its nature and complexity SCIO has developed a central diagnostic tool to be applied by development workers across the county. This process has been developed through a collaborative effort of front line workers from within SCIO.

Volunteering

Volunteering infrastructure services, delivered through Volunteer Centres which form part of the Council for Voluntary Services (CVSs) in all areas, developed a shared approach to service delivery that was agreed in April 2007. To date this has enabled partners to share best practice and to improve policies, systems and processes to ensure that all centres meet the nationally accredited Volunteering England Standard.

Workforce Development

The workforce group takes a strategic role in identifying the development needs of the third sector workforce in the sub-region and the pathways to access the finance to meet these needs. It has a loose delivery structure with a vast range of accredited and non-accredited courses available with expertise and access to training shared across the whole sub-region.

The funding arrangements for individual organizations can be complex with up to 40 different streams, albeit limited, of revenue going into some individual organizations. A survey of SCIO funding is outlined below.

The Added Value of Consortium Working

Relationship building has been a critical factor in the success of the consortium. Though this is difficult to measure we are able to demonstrate clear evidence that strong, trusting and sustainable relationships have developed out of the consortium and that they help achieve a range of benefits including cost effectiveness, improved standards of service and improved access to disadvantaged communities.

Examples of Added Value through Consortium Working:

The Communities Together Web Portal is a joint initiative with all fifteen members of the consortium. External funding was secured for the initial investment with the product with each partner contributing additional resources to 'clean' the data held and to take advantage of the customer relationship management functions. This commitment to a shared product has enabled SCIO to produce a 'State of the Sector' Report (May 2008) detailing the key characteristics of the third sector organizations operating across the sub-region. These reports can be tailored to analyse the contribution that third sector organizations contribute to specific themes of the County LAA and to the delivery programmes within each locality.

Skillbase is a key contributor to the workforce development theme within SCIO and operates out of Stafford District Voluntary Services. It is a jointly managed initiative with two other SCIO partners, the Community Council for Staffordshire and Chase CVS. The success of this small collaboration has stretched the area of benefit for the co-ordination and delivery of training from the central areas of Staffordshire to all parts of the sub-region. This high quality service has been independently evaluated and is currently funded through a combination of Lottery funding and the sale of the service.

CVS colleagues operating in the North of the County and within Stoke joined together to merge their newsletters thereby improving the quality of the product and the efficiency of production with some savings in staff time. Each CVS was able to retain the local flavour of their newsletter by adding the outside cover that focuses on specific issues to Newcastle, the Moorlands or Stoke-on-Trent. The remainder of the newsletter contains the same detail that is relevant to the broad stakeholders of all three organizations. Other colleagues around the county are exploring similar arrangements.

In Tamworth, Lichfield and East Staffordshire the CVSs have entered into two joint lottery projects generating over £800,000 in income over the next three years. Planning for these projects commenced in early 2006 with delivery commencing in November 2007. Feedback from the funder has demonstrated that there was significant added value from these projects through a streamlined management process and the commitment to develop a shared approach to systems, procedures, impact and performance management arrangements. These projects will deliver services to front line groups to help facilitate their ability to compete for and win public service contracts and provide additional support to encourage the participation in volunteering for people from disadvantaged groups.

In East Staffordshire the local Race Equality Council and CVS were sub-contracted through the Learning and Skills Council to develop a learning community within the Borough. The principle of a learning community is to stimulate learning in an informal environment with people who have faced barriers to progressing within the formal educational environment. Both organizations worked with a group of Asian women who faced a number of barriers to learning including language, cultural responsibilities and difficulties in accessing public transport. Following a community training needs assessment and a taster training event the group went on to develop their own training events and accessed funding independently to pursue their learning potential.

Examples of Added Value through Consortium Working:

Staffordshire Fire and Rescue Service (SFAR) has been spectacularly successful in recent years in reducing deaths and injuries caused by fires through a focus on preventative measures. Their sophisticated intelligence systems enable them to identify those falling within high risk categories but the absence of the relationships to identify specific individuals and to be able to offer risk-reducing services.

Through partnership working with SCIO and a number of front line groups SFAR is piloting an approach to risk reduction in the Uttoxeter and surrounding area from March 2008. SFAR is contracting with a consortium of Third Sector organisations including Age Concern, ADSIS and Orbit Care and Repair who will identify vulnerable individuals, create referral mechanisms and conduct risk-assessment and risk reduction activities to support individuals to live independently in their own homes.

It is intended to roll out this programme across other districts within Staffordshire during 2008-09.

The Council for Voluntary Youth Service (SCVYS) worked with the County Council and other SCIO members to develop a countywide v-involved bid to promote volunteering among young people. This hugely ambitious project that commenced in April 2008 involves all Volunteer Centres across the County as the principal delivery agent. All project staff are employed by the SCVYS but are seconded into the districts to develop local links and promote local action. This project would not have been possible without the robust collaborative arrangements in place. SCVYS staff will have the expertise and contacts to access young people while the Volunteer Centres possess the framework, expertise and quality standards to support a strong volunteer management culture across the third sector.

The LAA 3rd Sector Capacity Building and Engagement Flagship brought together partners from a range of public and 3rd Sector agencies to consider the capacity building needs of 3rd sector organizations and the way in which they could be engaged in the LAA. As part of this work SCIO's 3rd Sector Network Development Managers facilitated workshops on each of the LAA themes to establish the contribution of the 3rd sector to targets and produced a report which was circulated widely within the LAA structure. They also worked with Community and Learning Partnerships and CVSs across the County to hold events with front line 3rd Sector organizations to make them aware C&LP plans and how to become involved. A report will be produced early in 2008/09 making recommendations on how to work with the sector including the development of consistent commissioning practices and the actions needed to be Compact compliant.

SCIO Development

As part of its ongoing development SCIO committed to a review of its governance arrangements. This work is ongoing and a new governance structure will be agreed and in place during the first quarter of 2008- 09. A leadership programme for SCIO Chief Officers has been introduced in which 80% of Chief Officers have participated so far.

The Impact of SCIO on the front-line

SCIO has approved the implementation of a Performance Management Framework as a mandatory condition of consortium membership. It is designed to facilitate a supportive process, which enables the quality of SCIO's delivery to improve. This framework applies to all SCIO's contracts and to its commitment to capture the data for the volunteering targets within the LAA.

SCIO partners agreed to gather performance monitoring data on activities contributing to SCIO outcomes and submit this information on a quarterly basis. Compliance with the overall process grew steadily during the year with the quality of returns showing a considerable improvement, with the majority of Members providing a fair summary of progress backed up by written evidence and details of corrective action being taken where targets were not met. Clear evidence also existed that partners were integrating SCIO delivery plans into their organizational plans.

The highlights of collective performance included:

- SCIO's contribution to the LAA included monitoring levels of volunteering across the County. This produced excellent results and increased volunteering by 6%.
- The consortium assessment conducted by Capacity Builders concluded SCIO is informed, engaged, inclusive and robust and professional in its approach.
- SCIO have helped front-line groups generate £1,664,338 in external funding during 2007-08.
- 367 front –line groups have received direct capacity building support from SCIO development workers.
- Volunteer Centres have placed 506 volunteers into front line groups and supported 169 organisations to improve volunteer management processes.
- 95 trustees from front-line organisations have received training on matters related to good governance.
- 40 staff members have received training to NVQ level 3 or 4.
- Over 3000 groups are included on the www.communitiestogether.org.uk on-line Group Directory

This framework also enabled SCIO to identify process issues that need to be addressed for future years and a small number of performance issues that require attention.

Staffs Faith Action Audit was completed in March 2008 & aimed to provide a snapshot of where and how faith groups contribute to their communities and to identify potential opportunities to further impact the county's agenda to help bring about beneficial change. Projects supported by faith groups in Staffordshire included such initiatives as Mum & Toddler groups, children's & youth work, OAP groups, work with various 'at risk' groups (homeless, teenage pregnancies, drug misuse, etc). The audit did not include faith groups in Stoke-on-Trent for which a previous 2006 was carried out.

Questionnaire: 506 faith groups contacted - 252 replies = 49% response rate

Findings:

252 replies - response rate (49%)

551 individual faith initiatives

218 staff employed

25,000 weekly users

2,350 volunteers

5,200 weekly vol hours

£1.49M vol. contribution p/a

Also, 237 faith groups own a building, 113 hire out their facilities, 83 rooms available for community use

Extrapolating the findings for all faith groups gives the following potential scope:

+450 faith buildings

+1,000 faith-based community projects

+ 50,000 weekly users

+ 4,500 volunteers

c.£3M vol contribution p/a

Overall the commitment to this process has been phenomenal and has exceeded the expectations of internal stakeholders. The desire to address the issues identified through this process is positive and can only enhance the credibility of SCIO and support its desire to drive up standards throughout Staffordshire and Stoke-on-Trent.

State of the Sector Report

Through the Communities Together Web Portal SCIO partners have been able to work with their local third sector organizations to collect information regarding their activities, funding arrangements, staff and volunteer levels and their links to the Local Area Agreement. This recently published report covers the entire sub-region.

It should be stressed that this is the first such report produced by the SCIO and that many improvements have already been made in time to enable the 2009 report to reflect better the activity and profile of Staffordshire's third sector.

Partners across Staffordshire have agreed in the 35 LAA indicators to include the target of 'Creating an environment for a thriving third sector.' Though the evidence that this has taken place will be captured at a national level the information that SCIO is collating will be able to support this research in greater depth and provide a specific focus in district authority areas and under the specific themes of the LAA.

Financial Review

SCIO has entered into a number of collaborative contracts to modernize and/or deliver services to front line groups. Each individual partner organisation prepares their own accounts and is accountable to their own trustees, members, the Charity Commission and, in most cases, Companies House. One partner acts as the Accountable Body for SCIO and has produced a report on the allocation and expenditure of resources on behalf of the Consortium.

A summary of this report can be found at Appendix 4.

The key points from this summary shows that a broad range of partners are engaged in leading and delivering activities on behalf of the consortium. All allocations towards delivery have been fully utilized.

Plans for 2008-11

In December 2007 SCIO set out a bold strategy and business plan to achieve its primary aim.

"To create an effective and influential third sector that meets the needs of individuals and communities around the sub-region"

The business plan sets out specific activity for the coming three years that is largely built round the core work themes. It is an ambitious plan that may need to be reviewed in light of resourcing decisions that are linked to activities contained within it.

SCIO's Infrastructure Strategy and Business Plan can be located at:
www.communitiestogether.org.uk.

SCIO has been influential in supporting the Executive and Strategic Boards of the LAA in agreeing the chosen 35 indicators for Staffordshire. Those that have been included are National Indicators that relate to 'promoting regular volunteering' and 'creating an environment for a thriving third sector'. SCIO has been appointed as the

County lead for the volunteering indicator and is actively engaged in designing the delivery plan for the latter indicator.

These indicators contain core elements of the work of SCIO and demonstrates the consortium's integral relationship with public authorities and the LAA. Performance against these targets will be measured independently through central government and will be a tool to hold SCIO directly and publicly accountable for its performance over the next three years.

A summary of the key outcomes are:

To utilize the Communities Together Portal to enhance the evidence base of the work carried out by SCIO and to demonstrate its impact on the front line.

To develop the capacity of front line voluntary sector organisations influence, design and deliver public services within the sub-region.

To roll out the Supported Volunteering Project to promote volunteering within socially disadvantaged communities.

To work within the LAA structures both at a county and district level to engage and involve the third sector in achieving local targets.

Appendix 1





**Staffordshire & Stoke-on-Trent Consortium of Infrastructure Organisations
SCIO**

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<p>East Staffordshire Racial Equality Council</p> <p>Amir Kabal - Director</p> <p>Telephone: 01283 510456</p> <p>Email: Amir.Kabal@btconnect.com</p>	<p>Lichfield & District CVS</p> <p>Rose Vakis - Director</p> <p>Telephone: 01543 303030</p> <p>Email: rosevakis@ldcvs.org.uk</p>	<p>Newcastle CVS</p> <p>Janette Bourne - Chief Officer</p> <p>Telephone: 01782 629269</p> <p>Email: j.bourne@nulcvs.co.uk</p>
<p>North Staffs Racial Equality Council</p> <p>Vince Simpson – Director</p> <p>Telephone: 01782 407930</p> <p>Email: vince@nsrec.co.uk</p>	<p>South Staffordshire CVA</p> <p>Samantha Stayt - Manager</p> <p>Telephone: 01902 851675</p> <p>Email: sam.stayt@sscva.org.uk</p>	<p>Stafford District Voluntary Services</p> <p>Mike Allen - Chief Officer</p> <p>Telephone: 01785 606670</p> <p>Email: chiefofficer@sdvs.org.uk</p>
<p>SCVYS</p> <p>Barry Halls - Co-ordinator</p> <p>Telephone: 01785 240378</p> <p>Email: barry.halls@staffordshire.gov.uk</p>	<p>Staffordshire Moorlands CVS</p> <p>Jill Norman - Chief Officer</p> <p>Telephone: 01538 381356</p> <p>Email: jillnorman@smcvs.co.uk</p>	<p>The Saltbox</p> <p>Lloyd Cooke - Director</p> <p>Telephone: 01782 207200</p> <p>Email: Lloyd@saltbox.org.uk</p>
<p>Tamworth Council for Voluntary Service</p> <p>Nicky Burns - Chief Officer</p> <p>Telephone: 01827 709657</p> <p>Email: n.burns@volunteercentretamworth.org.uk</p>	<p>Union of African & African-Caribbean Organisations</p> <p>Thurayya Cahill - Chief Executive</p> <p>Telephone: 01782 575255</p> <p>Email: uaaco@btconnect.com</p>	<p>Voluntary Action Stoke on Trent</p> <p>Sajid Hashmi - Chief Executive</p> <p>Telephone: 01782 683030</p> <p>Email: shashmi@vast.org.uk</p>




SCIO Outcome Reporting Framework

Year One Outcome Framework: 2007 – 2008				
	Workstream	Outcome measure	Progress	
Progress Towards Enhanced Three Year Capacity Measures	Finance and Funding	<ul style="list-style-type: none"> Enhanced support for frontline VCOs generates an additional £0.5 million into Staffordshire's VCS. 	<ul style="list-style-type: none"> SCIO members have supported frontline groups to secure an additional £1664,338 to the end of quarter 4. 	G
		<ul style="list-style-type: none"> Support and training in business planning and quality assurance leads to an increase in the number of VCOs achieving contract readiness for elements of public service delivery to be commissioned within the sector. 	<ul style="list-style-type: none"> SCIO has introduced a health-check and is developing a support toolkit benchmarked to national good practice models to enhance support to frontline groups. 367 3rd Sector organisations have been supported through SCIO Development Services. 	A
	Performance Management	<ul style="list-style-type: none"> The use of pro-active health checks enables VCS groups to identify priority areas for development and agree action plans for support to enhance performance. 	<ul style="list-style-type: none"> The health-check is being used as the standard approach to development support (78 to end of reporting period), and its use will be evaluated in April 2008. The health-check will in the future provide specific diagnostics of need in the development of organisations. 	A

	Workstream	Outcome measure	Progress	
Volunteering		<ul style="list-style-type: none"> Enhanced levels of volunteering and diversity in the volunteering base enables frontline VCOs to achieve greater effectiveness in service delivery. 	<ul style="list-style-type: none"> LAA volunteering monitoring demonstrates a 6% increase in the proxy sample on the baseline taken in June 2007. 506 Volunteers placed through SCIO Volunteer Centres. – all volunteers receive ongoing support. 1531 opportunities registered with SCIO Volunteer Centres. 952 organisations registering opportunities. 	G
		<ul style="list-style-type: none"> Improved levels of support and training to frontline VCOs improves their own recruitment and retention of volunteers, reducing turnover of volunteers and securing a more effective volunteer base. 	<ul style="list-style-type: none"> 169 3rd Sector organisations supported. 	G
		<ul style="list-style-type: none"> Volunteers benefit from reduced social isolation and health benefits, and from access to personal development and qualifications. 	<ul style="list-style-type: none"> Volunteering for Health Programme will commence January 2008 in south east Staffordshire to be rolled out across the County in future years. Reading Communities Project commenced January 2008 to support potential volunteers with extra support needs in East Staffs, Lichfield District and Tamworth 	A

	Workstream	Outcome measure	Progress	
Progress Towards Enhanced Three Year Capacity Measures	Governance	<ul style="list-style-type: none"> 180 trustees of frontline VCOs receive nationally recognised training enhancing significantly their impact on their organisations. 	<ul style="list-style-type: none"> Training for trustees in 95 organisations has been provided so far. Trustee numbers to be verified. Training courses continue to be promoted through individual newsletters and the Communities Together web portal SCIO Chief Officers will be meeting shortly to discuss the development of this work 	 
	Workforce Skills	<ul style="list-style-type: none"> Key staff, trustees, volunteers and community activists have access to structured programmes of learning, leading to nationally recognised qualifications. 	<ul style="list-style-type: none"> 30 front line staff recruited to complete level 3 C&G Diploma in Adult Learning 15 front line staff achieved level 3 C&G Diploma in Adult Learning Establishment of 4 locality focussed partnerships Formation of 4 sustainable learning communities 22 learning champions recruited 42 pre-Level 2 learners engaged 15 learning champions currently enrolled on course to achieve Level 2 IAG 	
		<ul style="list-style-type: none"> Leadership and management standards within the sector are enhanced. 	<ul style="list-style-type: none"> 40 employees recruited to complete level ¾ management qualifications Executive Coaching programme commenced for SCIO Chief Officers and Chief Officers 3rd Sector organisations supporting the social care and health needs of individuals and communities in Staffordshire. Total number of participants to date is 17. 	

	Workstream	Outcome measure	Progress	
ICT		<ul style="list-style-type: none"> Enhanced communication with and through the sector through the provision of free web-space for frontline VCOs. 	<ul style="list-style-type: none"> 43 third sector organisations have currently developed their own web pages on the portal with 56 others establishing links between the portal and their independent web site pages 	G
		<ul style="list-style-type: none"> Web-based information on services provided by VCOs is available to the public and partners. 	<ul style="list-style-type: none"> There are over 3000 third sector organisations advertising their services through the Communities Together web portal SCIO's Staffordshire 3rd Sector Network actively uses the web portal to promote their activity across the sub-region and is about to utilise the on-line forum facility A "What's On" facility is fully functional 	G
		<ul style="list-style-type: none"> Robust intelligence about the sector's activities, capacity and potential, enables development support to be more targeted and effective, and contracting opportunities to be maximised. 	<ul style="list-style-type: none"> A State of the sector report has been compiled using data from the Communities Together web portal 	A
		<ul style="list-style-type: none"> The ability of infrastructure to evidence activity and impact is enhanced. 	<ul style="list-style-type: none"> Correspondence Tracker has been launched across SCIO with 7 SCIO partners using the tool extensively Work with 40 organisations recorded on Communities Together 	A

	Workstream	Outcome measure	Progress	
Contribution to LAA	Governance	<ul style="list-style-type: none"> Effective and sustained input from VCS infrastructure into governance structure. 	<ul style="list-style-type: none"> SCIO strategic leads involved throughout the LAA structure including LAA Strategic and Executive Boards, Partnership Blocks and Refresh Task and Finish Groups leading to the inclusion of LAA National Indicators 6 & in the refreshed LAA 	
		<ul style="list-style-type: none"> Effective and sustained VCS input into Block Groups and mid-year review and LAA Refresh. 	<ul style="list-style-type: none"> SCIO's S3SN has organised and facilitated a programme of events with 3rd sector at County level. 311 3rd sector organisations have engaged with third sector forums that form part of the S3SN. Report on sector's contribution to delivery of LAA targets. Full participation in LAA Task & Finish group to agree new LAA indicators. 	
		<ul style="list-style-type: none"> Systematic engagement into District Delivery Boards begins. 	<ul style="list-style-type: none"> Mapping of current engagement; SCIO partnership support officers network established; participation framework and standard being developed to measure 3rd Sector influence. 	

Workstream	Outcome measure	Progress	
	<ul style="list-style-type: none"> ▪ Support is given to commissioners to develop Compact compliant commissioning frameworks, to enable more diversity of service provision. 	<ul style="list-style-type: none"> ▪ SCIO's 3rd Sector Network leads the LAA 3rd Sector Engagement and Capacity Building Flagship work which focuses on Compact and commissioning arrangements; ▪ series of meetings across the county for 3rd Sector organisations and Community and Learning partnerships took place in quarter 4 ▪ series of meetings between 3rd Sector organisations and Social Care and Health staff to discuss the Changing Lives agenda did not take place in quarter 4. Meetings did not take place. However meetings with key commissioners were held to ensure a greater understanding of respective issues 	A
	<ul style="list-style-type: none"> ▪ Establish baseline for number of VCOs commissioned to deliver aspects of delivery through the LAA. 	<ul style="list-style-type: none"> ▪ Unable to establish baseline; partners contacted have no consistent framework for collecting data. 	R

Appendix 3
Staffordshire & Stoke-on-Trent Consortium of Infrastructure Organisations

Point of contact	Lead	Support
SCIO Internal		
Accountable Body	Lichfield & District Voluntary Services	Vacancy
Core Services	Kent Parson	Mike Allen
Staffs 3 rd Sector Network	Rose Vakis	Barry Halls
Information Management Group	Michael Garrett	Mike Allen
Learnability Workforce Skills	Sajid Hashmir	Maureen Atkinson
Vol Infrastructure Strategy Group	Nicky Burns	Jill Norman
Staffordshire Vol Centre Network	Nicky Burns	Vacancy
Development Officer's Group	Carolyn Beynon	Vacancy
Finance Officer's Group	Vacancy	Vacancy
Partnership Officers Group	S3SN Staff	Vacancy
SCIO External		
LAA Executive Board	Rose Vakis	Michael Garrett
LAA Strategic Board	Rose Vakis	Michael Garrett
VCS Flagship	Rose Vakis	S3SN Development Managers
Staffordshire Connects	Mike Allen	Julie Tibbitts

Domestic Violence Flagship	Rose Vakis	Kent Parson
Children & Young People		
Children's Trust Board	Rose Vakis	Barry Halls
CT Executive Group	Barry Halls	Rose Vakis
C & L P Boards	Gill Owen	Vacancy
Intergrated Service Delivery Group	D Benge	Vacancy
Children's Trust Childrens Participation Group	Mark Kozak	Vacancy
C & LL External Funding Group	Vacancy	Vacancy
CAMHS Joint Commissioning Group	D Benge	Vacancy
Joint Commissioning Group	D Benge	Rose Vakis
Workforce Dev Group	D Benge	Rose Vakis
BSF Community & Social Think Tank Meeting	D Benge	Vacancy
DAAT Children's Joint Commissioning Group	D Benge	Vacancy
Children's Trust Planning & Performance Group	D Benge	Vacancy
ISA Project Board	D Benge	Vacancy
Safeguarding Board	Barry Halls	Vacancy
Care Matters	Vacancy	Vacancy
Connexions Board	Barry Halls	Vacancy
Integrated Youth Service	Barry Halls	Vacancy
Youth Offending Services CO Group	Barry Halls	Vacancy
Healthier Communities & Older People		
Adult Care Board	Rose Vakis	Mike Allen

Safer & Stronger Communities		
LAA Theme Group	Kent Parson	Janette Bourne
LAA Community Safety Hub	Kent Parson	Vacancy
Economic Development & Enterprise		
LAA Theme Group	Jill Norman	Chris Welch
Sustainable Development		
LAA Theme Group	Guy Corbett-Marshall	Vacancy
Miscellaneous		
Destination 2014 Strategy Group	Michael Garrett	Vacancy
LSC Lead contact	Vacancy	Vacancy
Staffordshire European Partnership (SEP)	Jill Norman	Vacancy
SEP Transnational Sub Group	Charlotte Almond	Vacancy
SSCWP Board	Rose Vakis	Mike Allen
Staffordshire Fire Rescue Service	Janette Bourne	Vacancy
Staffs Rural Forum	Chris Welch	Jill Norman (deputise)
SSCWP Research Group	Vacancy	Vacancy
SCC Partnerships Scrutiny & Performance Panel	Jill Norman	Vacancy

STAFFORDSHIRE COUNTY COUNCIL 2006/2007 FUNDING		
BALANCE TRANSFERRED TO LDCVS		25859
DISTRIBUTED		
ORGANISATION	PROJECT	
AGE CONCERN	LAA FLAGSHIP	832
BEAT THE COLD	LAA FLAGSHIP	741
CHASE COUNCIL FOR VOLUNTARY SERVICE	LAA SAFER/STRONGER COMMUNITIES	756
COMMUNITY ACTION & SUPPORT - EAST STAFFS	STRATEGIC ENGAGEMENT	1981
COMMUNITY COUNCIL OF STAFFORDSHIRE	LAA SUSTAINABLE DEVELOPMENT	354
LICHFIELD AND DISTRICT COMMUNITY & VOLUNTARY SECTOR SUPPORT (LDCVS)	STAFFS CHILDREN'S TRUST BOARD	
LDCVS	STAFFS ADULT CARE BOARD	
LDCVS	LAA STRATEGIC BOARD	
LDCVS	LAA EXECUTIVE BOARD	
LDCVS	LAA TASK AND FINISH GROUP	
LDCVS	MEETING WITH GOVERNMENT OFFICE	5820
PEAK PERFORMANCE COACHING	LEADERSHIP PROGRAMME	3437
STAFFORDSHIRE MOORLANDS COMMUNITY & VOLUNTARY SERVICES	LAA ECONOMIC DEVELOPMENT AND ENTERPRISE	757
STAFFORDSHIRE WILDLIFE TRUST	SUSTAINABLE DEVELOPMENTS	1952
THE DOVE SERVICE	LAA FLAGSHIP	1165
		17795
BALANCE UNDISTRIBUTED		8063

SCIO FUNDING – STAFFORDSHIRE COUNTY COUNCIL 2007/2008				
FUNDING RECEIVED				
	TOTAL	VOLUNTEERING	DEVELOPMENT	SPECIALISMS
TAMWORTH	19289	9164	10125	
EAST STAFFS	26126	16001	10125	
LDCVS	26126	16001	10125	
SOUTH STAFFS	4764	4764		
CHASE	14889	4764	10125	
STAFFORD	20607	10482	10125	
NEWCASTLE	14889	4764	10125	
STAFFS MOORLANDS	19185	9060	10125	
SALTBOX	11000			11000
COMMUNITY COUNCIL	21125		10125	11000
SCVYS	11000			11000
NSREC	5500			5500
ESREC	5500			5500
	200000	75000	81000	44000
FUNDING DISTRIBUTED				
TAMWORTH	19289	9164	10125	
EAST STAFFS	26126	16001	10125	
LDCVS	26126	16001	10125	
SOUTH STAFFS	4764	4764		
CHASE	14889	4764	10125	
STAFFORD	20607	10482	10125	
NEWCASTLE	14889	4764	10125	
STAFFS MOORLANDS	19185	9060	10125	
SALTBOX	11000			11000
COMMUNITY COUNCIL	21125		10125	11000
SCVYS	11000			11000
NSREC	5500			5500
ESREC	5500			5500
	200000	75000	81000	44000
AWAITING DISTRIBUTION	0	0	0	0

SCIO FUNDING - CAPACITY BUILDERS					
GRANT 2007/2008					
	TOTAL	CPP	CDF		TOTAL
QTR 1	48421	19040	29381		9402
QTR 2	49440	32144	17296		32477
QTR 3	55995	32145	23850		32479
QTR 4	49141	32146	16995		32146
	202997	115475	87522		106504
GRANT DISTRIBUTED					
QTR 1	48421	19040	29381		0
QTR 2	49440	32144	17296		0
QTR 3	55995	32145	23850		74355
QTR 4	49141	32146	16995		32146
	202997	115475	87522		106501
GRANT 2007/2008					
	S3SN	IMG	VOL	TOOLKIT	
	LDCVS	CASES	TAMWORTH	CS	CHASE
QTR 1		7155	332	1915	
QTR 2	24990	7155	332		
QTR 3	24991	7155	333		
QTR 4	24991	7155			
	74972	28620	997	1915	
GRANT DISTRIBUTED					
QTR 1					
QTR 2	49980	21464	997	1915	
QTR 3	24992	7155			
QTR 4	74972	28618	997	1915	
TAMWORTH					
GRANT 2007/2008					
	VOLUNTEERING		CDF		
	CHASE	N/CASTLE			
QTR 1			29381		
QTR 2			17296		
QTR 3	5982	2991	23850		
QTR 4			16995		
	5982	2991	87522		
GRANT DISTRIBUTED					
QTR 1			29381		
QTR 2			17296		
QTR 3	5982	2992	23850		
QTR 4			16995		
	5982	2992	87522		

*Key

Acronym	Translation
C&LL	Children & Lifelong Learning
C&LP	Community & Learning Partnerships
CAMHS	Children's and Adolescent's Mental Health Service
CT	Children's Trust
DAAT	Drug and Alcohol Action Team
ESREC	East Staffordshire Racial Equality Council
LSC	Learning & Skills Council
LAA	Local Area Agreement
LDCVS	Lichfield & District Community & Voluntary Support
NSREC	North Staffordshire Racial Equality Council
SCC	Staffordshire County Council
SCVYS	Staffordshire Council for Voluntary Youth Service
SSCWP	South Staffordshire Community Workers Partnership
VSC	Voluntary Services Centre
VCO's	Voluntary Centre Organisations